bp America
Westlake One
501 Westlake Park Blvd.
Houston, TX 77079

bp.com/USImpactReport



bp

Investing **in America**

US Impact Report
Fall 2026 – Spring 2027

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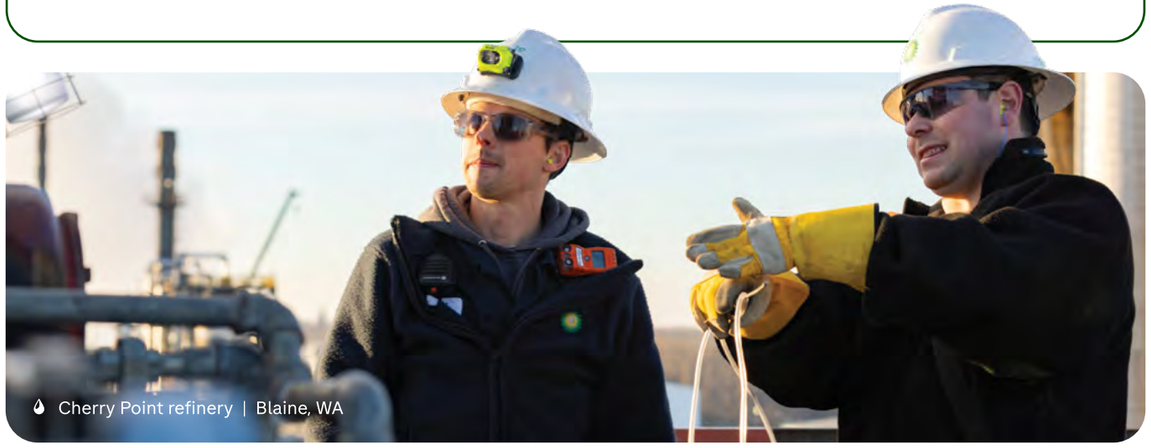
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Cherry Point refinery | Blaine, WA

A message from bp America chairman and president

The US is bp's most important market – a place where the scale of our operations, investments and partnerships reflects both our long history and our confidence in the future. Across the country, bp is helping produce, refine and deliver the energy America relies on today, while building capacity for tomorrow – with a clear focus on safety, reliability and value.

That scale is reflected in our footprint here. bp has a larger presence in America than anywhere else in the world, employs around 30,000 people across the country and has contributed more than $250 billion to the US economy over the past four years.

This report brings that work to life. From expanding production offshore in the Gulf of America and onshore in Texas and Louisiana, to operating our US refineries and delivering products to customers on the road and in the air, bp plays an important role in helping meet the country's energy needs.

In all of our work, safety remains at the heart of everything we do. It is fundamental to how we run our business, how we deliver for the country and how we meet our responsibility to the communities where we operate.

This report also highlights the broader economic and social impact of our operations – from the local businesses we work with to the community programs we support, including initiatives that help students build skills in science, technology, engineering and math.

bp's longstanding commitment to the US continues to grow. We are proud of the work we do here, and we remain focused on operating safely and reliably while contributing to the communities and economy around us. I invite you to explore this report to learn more about bp's impact across the US.



Orlando Alvarez
Chairman and president, bp America
Senior vice president, gas & power trading Americas

bp in the US

40%+
of bp's global capital investment in 2025

~35%
of bp's oil and gas production in 2025

30%+
of bp employees

bp in the US

For more details about bp's US footprint, visit our interactive map at **bp.com/USImpactReport**

Where we operate

- bp US headquarters
- Major bp offices

Upstream – where we find, develop and produce energy

- bpx energy – onshore
- Gulf of America – offshore
- Future offshore platforms

Downstream – where we make, move and sell our products

- Refineries
- Terminals
- Pipeline control centers
- *TravelCenters of America* headquarters

Supply, Trading & Shipping

- bp marketing & trading locations

Technology

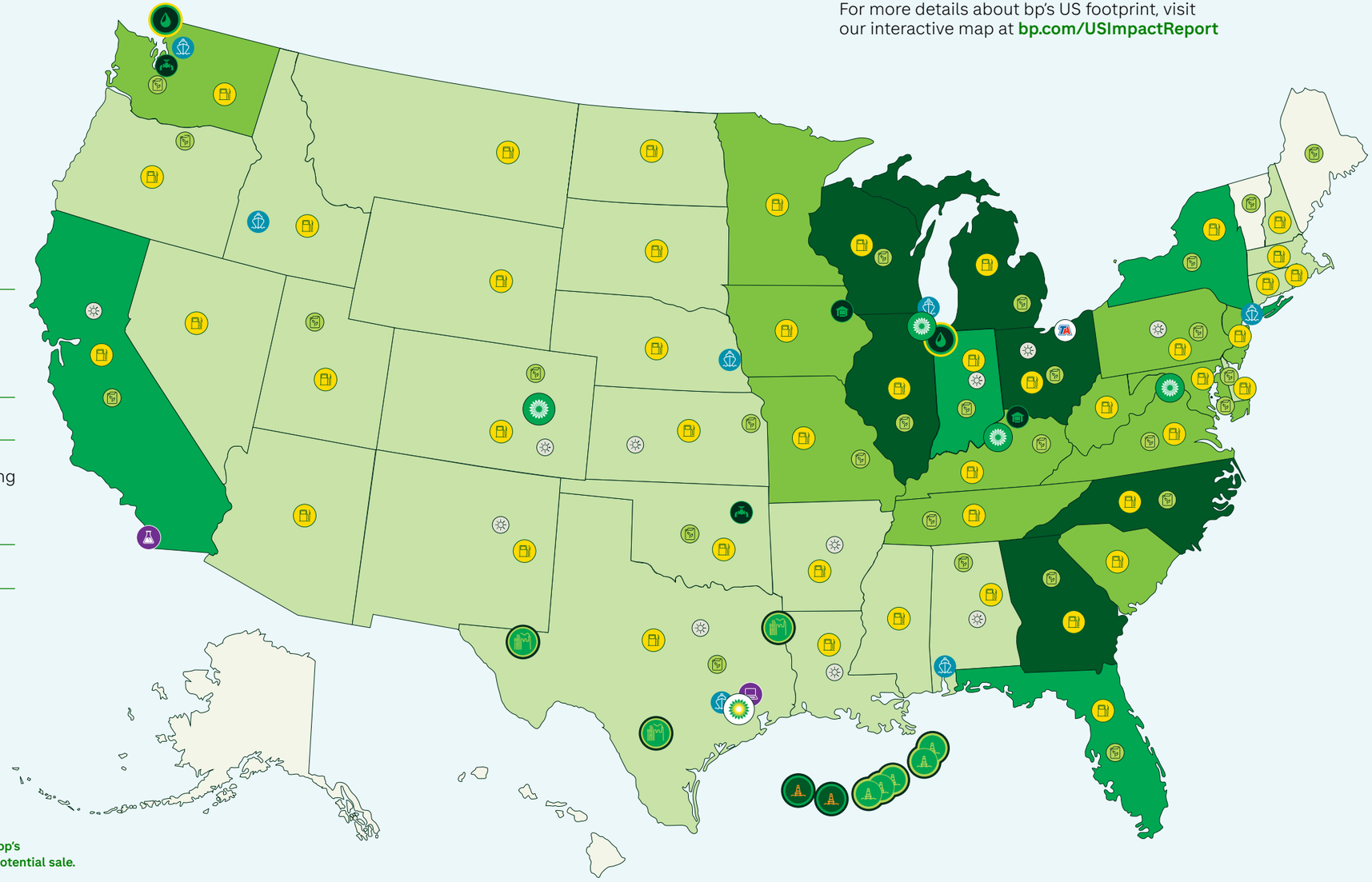
- Biosciences Center
- Center for High Performance Computing

Lower carbon energy

- Solar – Lightsource bp
- Biogas – including Archaea Energy sites

Retail stations in state

n/a	1-100	101-300	301-500	501-700+



***This map includes sites owned by Archaea Energy and Lightsource bp, which are part of bp's ongoing portfolio review. In August 2026, bp launched a process to market Archaea for potential sale.**

At a glance



Argos platform | Gulf of America

Economic impact in the US

$160bn+
in US capital expenditures since 2005

$250bn+
contributed by our operations to the US economy since 2022

~30,000
employees across the US

Support for US communities

$10bn+
spent with local businesses in 2025

$175m+
donated to US community programs since 2016

40,000+
volunteer hours contributed by employees in 2025

Customer focus

3.5m+
daily customers

8,500+
retail sites – bp, *Amoco*, *ampm*/ARCO, *Thorntons* and *TravelCenters of America*

Nearly **19bn**
gallons of refined products delivered in 2025

How bp **thinks about safety**



At bp, safety underpins everything we do. Our goal is to eliminate fatalities, life-changing injuries and the most serious process safety events. Everyone is expected to do their jobs safely, understand risks and stop work that is unsafe – because nothing is more important than protecting our people, the communities where we operate and our shared environment.

bp's **Safety Leadership Principles** help shape the culture we need for safety to thrive. Together we:

- Genuinely care about each other.
- Will not compromise our focus on safety.
- Encourage and recognize speaking up.
- Understand how work actually happens.
- Learn why mistakes occur and respond supportively.

That focus is reflected in bp's Gulf of America business, where learning is continuous. Through regular sharing, including all-staff safety meetings, the business rigorously examines what has occurred and what could happen – learning from experience and seeking to prevent potential events in the future.

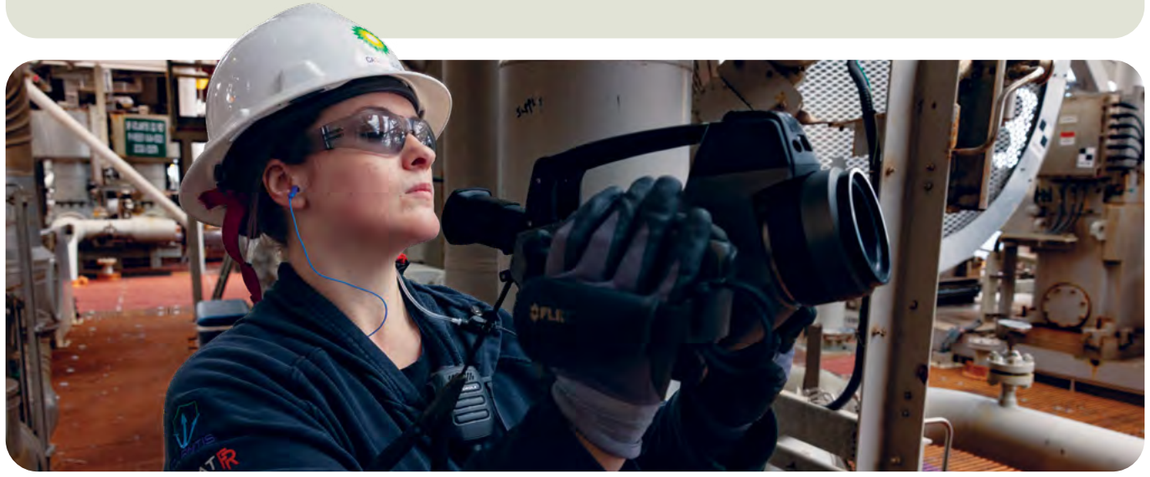
The same approach is reflected by our field focus teams during maintenance work at our US refineries. These groups work directly with frontline crews, coaching and mentoring through conversations that help identify hazards early, strengthen understanding of safety protocols and reinforce safe work execution.

Safe operations require not only robust systems and practices, but also leadership and a strong safety culture. That means listening to frontline teams, reflecting on unintended consequences and embedding learnings into how work is planned and carried out.



Richard Osmond
Senior vice president, health, safety and environment & operational risk assurance

"Safety is built in the way we lead, the way we listen and the way we learn. At bp, we are combining strong safety fundamentals with better conversations, better tools and better insights so our people can work more safely every day."



Spotlight



Cherry Point refinery | Blaine, WA

Using technology to advance **safer, smarter operations**

Across bp's US operations, we use modern technologies to deliver real safety benefits so teams can work smarter, safer and more efficiently while reliably delivering the energy America needs.

Reducing risk in complex offshore environments
In the Gulf of America, drones take on some of the most challenging inspection work, including in tanks and other hard-to-reach areas. Since 2023, their use has eliminated more than 1,700 hours of confined-space work, reducing the need for people to enter such environments but still enabling crews to gather detailed data to support engineering reviews and improve maintenance planning.

Safer inspections at our refineries and pipelines
Across bp's US refining, terminals and pipeline operations, drones and robotics are helping reduce the need for higher-risk activities such as working at height, scaffolding, confined-space entry, diver-supported underwater inspections and walking pipeline inspections.

At our Cherry Point refinery, teams conduct around five drone missions per month and recently completed more than 150 drone flights during a major maintenance turnaround. These inspections have reduced the need for scaffolding and personnel access in difficult-to-reach areas.

With around 100 elevated structures supporting critical equipment, our Whiting refinery has used drones to improve inspection speed, access, quality and safety by reducing the need for personnel to climb these structures. bp's terminals & pipelines business averages around 180 drone flights per month, supporting inspections and emergency response. Drone operations are about five times faster than traditional walking inspections.

Supporting lower-risk onshore operations
bpx energy began using an AI-powered system for driver feedback in 2023. The program has helped cut high-risk driving behaviors at bpx by about 90% and reduced at-fault collisions by more than 80%, across a fleet that drives more than 20 million miles a year.

By combining technology, data and human insight, bpx is building a safer, smarter operation – anticipating risks, informing decisions and helping employees go home safely.

Applying AI to strengthen safety insights
bp has added an AI assistant to its digital safety-learning tool, LENS, to quickly identify and summarize key information for frontline workers across our operations – from offshore platforms and refineries to onshore production sites. At the Whiting refinery, crews are piloting an AI-driven tool that helps monitor operational conditions in real time, supporting earlier intervention and improving risk awareness.

Upstream



Thunder Horse platform | Gulf of America

We're investing to safely and efficiently grow our US oil and gas production across the Gulf of America and bpx energy, our onshore oil and gas business. bp produced 812,000 barrels of oil equivalent per day (boe/d) in the US in 2025, and we're working toward producing around 1 million boe/d by 2030.

Expanding offshore production capacity

Offshore in the Gulf of America, where bp operates five production hubs, we produced 346,000 net boe/d in 2025. Recent expansion projects at our Argos and Atlantis platforms have come online, helping bring more supply to market through existing infrastructure.

We are also investing in new offshore production. Our Kaskida platform is expected to start up in 2029, followed by Tiber in 2030, with each facility designed for capacity of about 80,000 barrels per day. Exploration remains part of that effort too, including bp's 2025 Far South discovery in the Gulf.

Scaling onshore growth through efficiency and innovation

Onshore, bpx is growing production from the Permian, Eagle Ford and Haynesville basins. The business reached its goal of increasing output 30–40% by 2025 from 2022 levels one year ahead of schedule and is targeting more than 650,000 boe/d in 2030.

That progress is being supported by faster drilling, longer lateral wells, centralized processing hubs and digital tools that help teams work more efficiently.

Renewable natural gas

Archaea Energy is one of the largest US producers of renewable natural gas, a pipeline-quality, lower carbon fuel interchangeable with traditional natural gas. In August 2026, we launched a process to market Archaea for potential sale.

With over 30 years of experience in the deepwater Gulf of America, we're optimizing our existing platforms and laying the groundwork for our next phase of growth in the region.

The Gulf of America is a key part of our plans to safely and efficiently produce more US energy, targeting around 1 million barrels of oil equivalent per day (boe/d) by 2030.

We ranked second for offshore production in the region in 2025. We're investing in production today with platform expansion projects and preparing for the future with new developments in the Paleogene, an oil-rich geological area.

Investing in today's energy

We continue to invest in our existing offshore production platforms – Argos, Atlantis, Mad Dog, Na Kika and Thunder Horse – to maximize output from existing infrastructure and strengthen US energy supply.

In 2025, we started up the Argos Southwest Extension and Atlantis Drill Center 1 Expansion, both of which increase production and extend the life of our existing assets. In 2026, we sanctioned a subsea pump at Thunder Horse, expected to add around 15,000 boe/d* from 2028 while improving efficiency and reducing the need for additional wells.

The Atlantis Major Facility Expansion came online in July 2026, helping sustain long-term output from a field that has been producing for nearly 20 years.

The next chapter

We are making an expected investment of around $10 billion to advance the Paleogene developments in the Gulf, to help unlock around 10 billion barrels of discovered resources.

In 2024 and 2025, we approved the major projects Kaskida and Tiber-Guadalupe. Kaskida is expected to add around 80,000 barrels per day of capacity starting in 2029, with the Tiber platform – using more than 85% of Kaskida's standardized design – adding a further expected 80,000 barrels per day of capacity from 2030.

Technology forward

Across our business, we use technology to drive impact – from discovering new energy prospects through seismic innovation to improving how we maintain and operate our assets.

In April 2025, we announced an oil discovery at the Far South prospect, with sophisticated seismic data indicating potentially commercial volumes.

Our AI-enabled reliability assistant also analyzes decades of maintenance and equipment data to identify risks, reduce downtime and optimize maintenance, delivering fast insights that improve efficiency, lower costs and support more reliable energy production.



*Refers to oil equivalent barrels per day of gross peak annualized average production

Gulf of America



Argos platform | Gulf of America

bp is making an expected investment of

~$10 billion

to deliver new Paleogene projects

346,000

net barrels of oil equivalent produced per day in 2025

~1,200

bp employees

bpx energy



Permian Basin | Texas

bp's US onshore oil and gas business, bpx energy, is helping strengthen America's energy supply by growing production in key basins – scaling smarter by applying advanced technologies across its operations.

bpx energy operates in the Permian and Eagle Ford basins in Texas, as well as the Haynesville Basin in Texas and Louisiana.

For more than a decade, bpx has deliberately evolved its business and improved its performance. With a deep understanding of how wells behave and advanced data analysis guiding decisions, the business can drill faster, develop longer wells and achieve record early production rates – helping maximize its investments.

Producing more in key US onshore basins

In the Haynesville, bpx drilled the basin's first four-mile lateral well and delivered record-setting initial production rates, helping maximize oil and gas recovery at a lower cost.

The business is helping bp grow its US output by combining well productivity that leads other US onshore operators, with disciplined capital and cost performance. With a deep, multi-basin inventory across Texas and Louisiana, it produced more than 460,000 barrels of oil equivalent per day in 2025 and hit its mid-decade growth target a year ahead of schedule.

bpx has a large base of future development opportunities to help meet rising natural gas demand, with more than 15 trillion cubic feet of undeveloped resources across the Haynesville and Eagle Ford – two of the lowest-cost gas basins. It is among the top operators in those basins for drilling and completion days.

Using digital tools to enhance operations

Digital technology also plays a key role in driving bpx's performance gains.

The business dedicated itself to building a strong foundation, a single cloud-based "data lake" that brings together everything from well data to financial records into one place, making it easier for teams to access information, apply AI tools and make faster decisions.

With this foundation, bpx is evolving its existing digital toolbox and working to develop a connected digital ecosystem where data, tasks and decisions all come together in one virtual environment. Routine decisions that once took days or weeks can now happen in minutes, helping drive efficiency, improve reliability and reduce risk.

bpx is also one of only two US onshore operators using an automated drilling system that helps move people away from the rig floor – one of the highest-risk areas on a drilling site. By performing most rig-floor tasks automatically, the technology helps reduce exposure to safety hazards.

460,000+
barrels of oil equivalent per day produced in 2025

650,000+
barrels of oil equivalent per day expected in 2030

~$2.5 billion
projected average annual capital expenditure from 2025 to 2030

1,000+
bpx employees

How bp is producing **more American energy**

From the deepwater Gulf of America to our shale operations in Texas and Louisiana, bp is helping advance a new chapter of US energy growth. Across our Upstream businesses, we're working to increase our US production to around 1 million barrels of oil equivalent per day (boe/d) by 2030.

In the Gulf, where bp operates five production hubs, we produced 346,000 net boe/d in 2025 and continue to invest in our existing infrastructure while building capacity for the future. Meanwhile, bpx energy, our US onshore oil and gas business, produced more than 460,000 boe/d in 2025 and is targeting over 650,000 boe/d in 2030.

Boosting production today

Recent enhancements to our offshore production platforms are already delivering new supply. Our Argos Southwest Extension started up in August 2025, and our Atlantis Drill Center 1 Expansion delivered first oil in December 2025. Both increase production and extend the life of our existing assets.

Further gains will come from the Atlantis Major Facility Expansion, which came online in July 2026 and is designed to strengthen recovery from existing reservoirs.

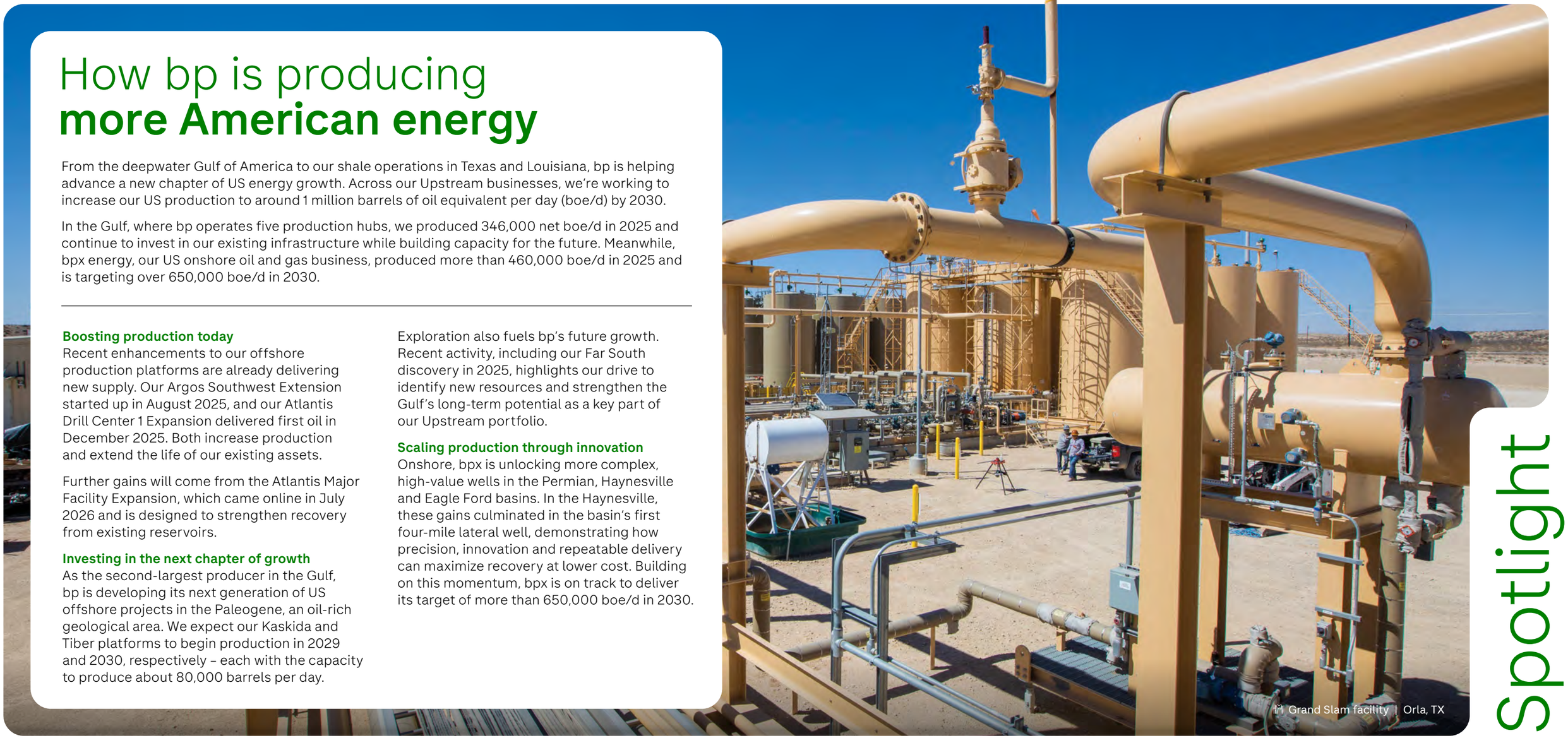
Investing in the next chapter of growth

As the second-largest producer in the Gulf, bp is developing its next generation of US offshore projects in the Paleogene, an oil-rich geological area. We expect our Kaskida and Tiber platforms to begin production in 2029 and 2030, respectively – each with the capacity to produce about 80,000 barrels per day.

Exploration also fuels bp's future growth. Recent activity, including our Far South discovery in 2025, highlights our drive to identify new resources and strengthen the Gulf's long-term potential as a key part of our Upstream portfolio.

Scaling production through innovation

Onshore, bpx is unlocking more complex, high-value wells in the Permian, Haynesville and Eagle Ford basins. In the Haynesville, these gains culminated in the basin's first four-mile lateral well, demonstrating how precision, innovation and repeatable delivery can maximize recovery at lower cost. Building on this momentum, bpx is on track to deliver its target of more than 650,000 boe/d in 2030.



Grand Slam facility | Orla, TX

Spotlight

Downstream



Our network of refineries, terminals and pipelines, along with our retail fuel operations, work as an integrated system to deliver the energy Americans rely on.

Our two US refineries play a critical role in supporting national energy security and underpinning other bp businesses. The Cherry Point refinery in the Pacific Northwest and Whiting refinery in the Midwest are closely connected to our trading, midstream and supply operations, enabling us to respond efficiently to regional demand and maintain reliable fuel supply.

Across the US, our retail network spans 46 states and the District of Columbia, serving more than 3.5 million customers daily. These sites provide a mix of fuels, convenience offerings and electric vehicle charging – helping ensure customers have consistent, convenient access to the energy and services they depend on.

Refineries

Our US refineries represent more than half of bp's global refining capacity, producing the fuel people need. Our terminals and pipelines move energy products across more than a dozen states.

Whiting refinery – Northwest Indiana

The Whiting refinery is one of the largest refineries in America, and bp's biggest refinery in the world. Whiting produces a range of transportation fuels, including gasoline, diesel fuel and jet fuel for airports in Chicago and Detroit.

Whiting enhances safety by using high-tech simulators to train operators, giving our workers hands-on experience in a safe, controlled environment to prepare for potentially risky scenarios.

The refinery has also begun a multi-year capital investment program for our electrical distribution system, funding key improvements to help strengthen safety and reliability.

In the community, we support civic, health, economic development and quality-of-life initiatives near the refinery, including in Whiting, Hammond and East Chicago.



Cherry Point refinery – Blaine, Washington

Our Cherry Point refinery is the largest in the Pacific Northwest, with capacity to process about 250,000 barrels of crude oil daily, and the largest supplier of jet fuel to Seattle and Portland international airports. It was also the first refinery in the region to co-process renewable diesel from biomass-based feedstocks.

Innovation is an important part of how we work. We recently introduced a robotic system for cleaning crude tanks at the refinery, which reduces the amount of time people spend in confined spaces. These robots can clean a tank almost 50% faster than doing it manually, reducing the amount of time tanks are taken offline.

Cherry Point supports the next generation of energy and technology workers through investments in local school districts, the local technical college and the regional university.

The refinery also helps maintain more than 470 acres of surrounding wetlands to support wildlife, grass, trees and shrubs.

Terminals & pipelines

Based in Chicago, bp's terminals & pipelines business operates in 14 states across the South, Midwest and Pacific Northwest. It manages and maintains more than 3,200 miles of pipelines, which transport natural gas, crude oil and petroleum products that are ultimately used by residences, businesses, industrial operations and storage facilities.



Cherry Point refinery | Blaine, WA

~700,000
barrels of crude oil refining capacity daily in the US

Our US refineries represent
50%+
of bp's global refining capacity

3,200+
miles of pipelines managed across the US



Convenience & mobility

Our brands are part of Americans' everyday lives. We have more than 8,500 retail sites in the US – including bp, *ampm*, *Amoco*, *Thorntons* and *TravelCenters of America* – that span 46 states and the District of Columbia.

We serve more than 3.5 million customers daily with fuel stations, convenience stores, travel centers and electric vehicle charging. We're committed to the safety and well-being of our customers and team members.

Amoco
Our high-quality fuel, trusted by Americans for over 100 years, also comes with the country's longest-standing fuels guarantee. The brand has grown to more than 1,000 sites, helping bp build a US retail network that delivers long-term value, reliability and customer choice.

ampm
The highway retail-and-rest brand of choice for Western motorists has more than 400 locations in northern California, Oregon and Washington, serving more than 160 million guests every year.

bp pulse
bp provides fast, reliable charging for drivers on the go through its *bp pulse* brand. With 90% of *bp pulse* charging sites located at our retail fuel stations, bp is building a network of convenient, ultra-fast charging locations where drivers need it most.

Thorntons
Thorntons has been serving guests for over 50 years, since its first location opened in Indiana in 1971. Today it has more than 200 high-quality retail stores in six states across the Midwest and the Southeast.

TravelCenters of America
TravelCenters of America is growing its network across the US, operating in 44 states with over 350 locations. Its sites average 25 acres and are found along our nation's highways, complementing bp's predominantly off-highway convenience and mobility locations.

How bp is delivering reliable fuel supply **for America**

Behind every fill-up at a bp retail site in the US is a connected system: two major refineries, a network of pipelines and terminals, a supply and trading operation, and more than 8,500 gas stations and travel centers across 46 states. Each part does its own job, but the real advantage is how they work together to keep Americans moving.

That connection means bp isn't making decisions in isolation. Teams can see what's happening across refining, supply, logistics and customer demand at the same time, helping to adjust and optimize quickly and keep fuel flowing where it's needed most.

Focus on freight

Freight is a clear signal of how fuel demand moves through the economy. Trucks move the goods Americans rely on, and diesel keeps those trucks running. When a truck pulls off the highway to refuel, it helps keep goods moving and shelves stocked. It also signals, in real time, where freight demand is rising, shifting or slowing across the country.

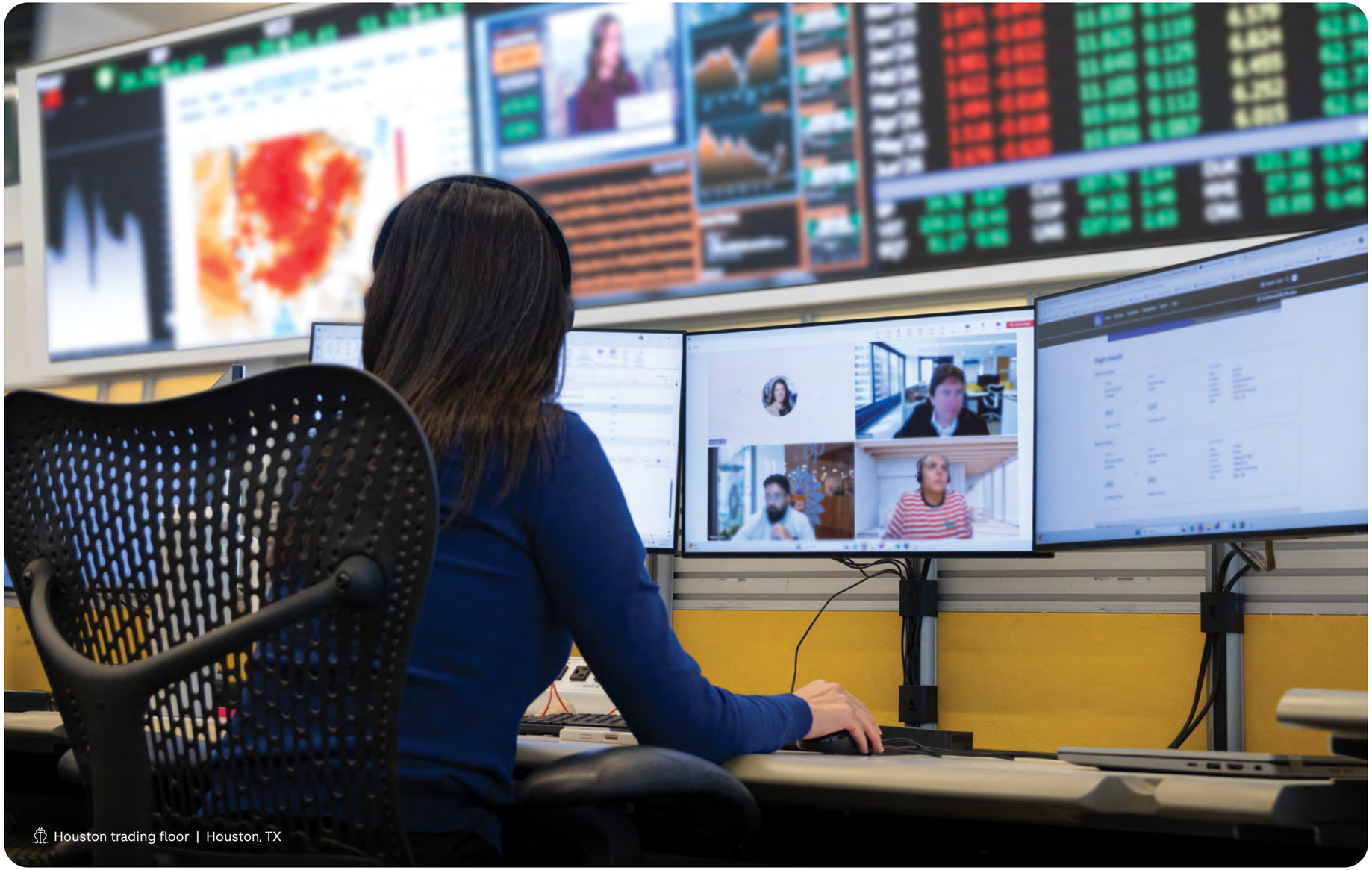
At bp, diesel flows from refineries through pipelines, terminals, trading and retail. Teams monitor how that supply moves and where demand is building, using signals from the nationwide *TravelCenters of America (TA)* network. This helps bp see where fuel is needed, when to shift supply across regions, or when to source it closer to demand.

TA strengthens that view. With more than 350 locations across 44 states, *TA* provides direct visibility into long-haul and regional trucking demand, helping bp understand freight patterns and respond quickly with the right fuel supply in the right place at the right time.

By linking what's happening on the road with decisions across our Downstream operations, bp is delivering diesel to America's professional drivers who are keeping goods moving across the country every day.



Spotlight



Houston trading floor | Houston, TX

Supply, Trading & Shipping

Based primarily in Houston and Chicago, bp's Supply, Trading & Shipping business in North America connects energy producers, suppliers, markets and customers to keep energy flowing today and tomorrow.

Supply, Trading & Shipping

With major offices in Houston and Chicago, bp's Supply, Trading & Shipping (ST&S) team delivers energy solutions to thousands of North American customers each year.

bp buys, sells and moves energy across the Americas using ships, pipelines and terminals, helping deliver reliable supply and products to businesses and industries throughout the US, including supply and offtake for our two US refineries. Drawing on bp's assets and market expertise, our trading team manages risk and balances customer needs to keep energy flowing.

With more than three decades of experience, bp's ST&S organization is deeply integrated across commodities and markets, enabling us to respond to evolving energy needs across industries and regions.

Safety and compliance underpin everything we do. Our teams – spanning trading, origination, analytics, operations, compliance and legal – help deliver reliable, timely solutions while operating responsibly in the markets we serve.

From our Houston and Chicago hubs, bp trades a broad range of products, including crude oil, refined products, petrochemicals, natural gas and power alongside emerging markets such as bioenergy and environmental credits. We also provide risk management solutions and were the first energy major to register as a swap dealer under the US Dodd-Frank Act.

bp has been one of North America's largest natural gas marketers for over 25 years and is the country's third-largest commercial and industrial power retail supplier, active across all major regional transmission organizations and independent system operators.

On the water

bp shipping is the oldest continuously operating part of bp and has been supporting global marine activities since 1915.

In 2025 bp's operated fleet was recognized by the Chamber of Shipping of America for the delivery of high standards in safety and environmentally responsible operations, demonstrating industry leadership in reliable and responsible energy logistics.

In the community

The Houston-based ST&S team has partnered with The Arbor School for more than a decade, supporting Houston-area children with significant special needs through volunteering and fundraising. In 2025, they raised $180,000 through the "Raise the Roof" campaign to fund shade structures for their playgrounds that enable safe, year-round outdoor learning and play for the students.



~14 billion
cubic feet of natural gas bought and sold daily in the US*

5,000+
North American customers

194
terawatt-hours of power marketed in the US annually*

*Natural gas and power figures as reported by Platts S&P Global in 2026 for calendar year 2025.

bp's significant presence by state



Grand Slam facility | Orla, TX

Texas

Houston is the "energy capital of the world" and home to bp's US headquarters. With more than 3,000 employees, the city represents one of our largest employee hubs globally.



bp's Center for High-Performance Computing | Houston, TX

bp has a significant presence across Texas, supporting the nation's energy needs through oil and gas production, energy marketing and trading, and fuel retailing at *TravelCenters of America*.

Onshore oil and gas

bpx energy, our onshore US oil and gas business, operates across the Permian, Eagle Ford and Haynesville basins in Texas. It uses advanced technology and drilling techniques to safely grow production and help meet rising energy demand. bpx produced more than 460,000 barrels of oil equivalent per day (boe/d) in 2025 and is targeting more than 650,000 boe/d in 2030.

In 2026, bpx set a new drilling record in Texas's Delaware Basin with the longest "J-lateral" well to date, enabling greater access to oil and gas from a single wellbore. This milestone reflects how bpx's advanced drilling techniques are improving efficiency and recovery.

Gulf of America

Based in Houston, bp's Gulf of America business operates five offshore production platforms: Argos, Atlantis, Mad Dog, Na Kika and Thunder Horse.

Beyond our existing facilities, we are investing in two new Gulf hubs, known as Kaskida and Tiber, that will further add to our production capacity in the region.

Our offshore teams receive 24/7 drilling support from bp's Houston-based Remote Collaboration Center, a global monitoring center for offshore rigs.

bp's Center for High-Performance Computing has one of the world's most powerful supercomputers for commercial research. Located on our Houston campus, the facility helps our teams see deeper below the Earth's surface and better understand where energy resources are located.

Energy marketing and trading

With a major natural gas and power trading hub in Houston, bp's Supply, Trading & Shipping business buys, sells and moves energy – helping balance supply and demand and responding to evolving energy needs across industries and regions.

Lower carbon energy

bp currently has around 1 gigawatt of solar capacity in operation across six large-scale Texas solar farms. Collectively, these projects generate enough electricity to power more than 180,000 homes.

Economic impact – in numbers

$2.6 billion+
spent with vendors

5,200+
bp employees

32,000+
total jobs supported

$16 million+
community spend (2021-2025)

$1.4 billion+
property, production, state/local income/franchise, environmental taxes and royalties paid

*Vendor spend and taxes paid are for 2025. Community spend includes bp foundation.

Illinois

Home to bp's second-largest employee base in the US, our downtown Chicago office is a major trading hub and the headquarters for several of our customer-focused businesses.



Chicago trading floor | Chicago, IL

Keeping energy flowing

bp's Chicago office is a key center for our Supply, Trading & Shipping business, which helps balance energy supply and demand across the US and global markets.

The Chicago-based team trades and moves crude oil, refined products and lower carbon fuels, coordinating with our two US refineries and expansive retail network to help deliver reliable fuel supply for customers and communities across the region.

Powering our customers' journeys

Our US mobility & convenience business is headquartered in Chicago, supporting more than 8,500 retail sites across the country under brands including bp, *Amoco, ampm, Thorntons* and *TravelCenters of America* – helping meet the nation's transportation energy needs. bp's electric vehicle (EV) charging team is also based in Chicago and operates *bp pulse* charging stations in 22 states, with 90% of those located at our retail fuel locations.

Chicago is home to the US headquarters of Air bp, a leading global supplier of aviation fuel and services.

bp's Chicago-based terminals & pipelines business operates across 14 states, managing more than 3,200 miles of pipelines that transport crude oil, natural gas and refined products that are ultimately used by residences, businesses, industrial operations and storage facilities.

Turning waste into lower carbon energy

Archaea Energy operates two facilities in Illinois – a renewable natural gas (RNG) plant in De Soto, and a landfill-gas-to-electricity plant in Rochelle. In August 2026, we launched a process to market Archaea for potential sale.

Separately, bp supports Green Era, a community-based energy project that transformed a vacant site in Chicago into an energy facility that turns food waste into renewable energy. Our trading team purchases the RNG derived from Green Era's anaerobic digester as it breaks down food waste into biogas.

Whiting refinery

bp plays an important role in supporting reliable transportation fuel markets across Illinois and the Midwest. Through our Whiting refinery in northwest Indiana, we help meet regional fuel demand, including supplying Chicago O'Hare International Airport, one of the nation's busiest aviation hubs.

Economic impact – in numbers

$1.7 billion+
spent with vendors

3,000+
bp employees

$3 million+
community spend (2021-2025)

$16 million+
property, state/local income/ franchise, environmental taxes paid

*Vendor spend and taxes paid are for 2025. Community spend includes bp foundation.

Indiana

Indiana is home to our Whiting refinery, one of America's largest refineries – and bp's biggest worldwide.



Whiting refinery | Whiting, IN

Whiting refinery

Located in northwest Indiana, the Whiting refinery has been a cornerstone of the region's economy for more than 135 years. It can process around 440,000 barrels of crude oil daily, producing enough fuel each day to support the average daily travel of more than 7 million cars.

To support this level of production and reliability, refinery teams are applying industry-proven technologies such as data analysis software that makes it easier to interpret information and deliver insights directly to frontline operators. These tools are designed to complement workers' expertise, providing an added layer of information to support decision-making and pre-job safety checks.

Beyond supplying the energy and jobs that help fuel the Midwest, the Whiting refinery invests in strengthening the local community – supporting science, technology, engineering and math education in area schools, workforce development programs at nearby colleges and universities, local economic initiatives and environmental stewardship programs.

Renewable natural gas

Archaea Energy operates three Indiana plants – located in Fort Wayne, Medora and Pimento – that can process a combined 12,800 standard cubic feet per minute of landfill gas into renewable natural gas. The business also operates a landfill-gas-to-electricity plant in Argos. In August 2026, we launched a process to market Archaea for potential sale.

Renewables

bp holds stakes in two Indiana solar projects: Bellflower Solar outside Indianapolis and Honeysuckle Solar in St. Joseph County. Those developments can generate up to 361 megawatts of electricity combined – enough to power the equivalent of more than 65,000 homes.



Economic impact – in numbers

$3.2 million+
community spend (2021-2025)

2,400+
bp employees

$44 million+
property, state/local income/ franchise taxes paid

$1 billion+
spent with vendors at Whiting refinery

~1,500
contractors at Whiting refinery

*Vendor spend and taxes paid are for 2025. Community spend includes bp foundation. Average contractor count may fluctuate based on day-to-day operational needs and project activity.

Washington

bp's Cherry Point refinery is the largest in the Pacific Northwest and plays an important role in fueling the region.



Cherry Point refinery | Blaine, WA

Located in Blaine, Washington, our Cherry Point refinery has capacity to process around 250,000 barrels of crude oil daily and helps supply the fuels the Pacific Northwest relies on. It is a leading supplier of jet fuel to the Seattle and Portland international airports and was the first refinery in the Northwest to co-process renewable diesel made from biomass-based feedstocks.

bp has invested more than $1.5 billion in capital improvements at Cherry Point over the past decade to help strengthen reliability, improve efficiency and support ongoing operations. The refinery is also adopting new technologies to further enhance safety and performance.

One example is the use of robotic systems that clean crude oil tanks. By allowing this work to be done remotely, robotic cleaners help reduce risk by eliminating the need for people to enter the tanks.

Delivering energy across the region

bp operates Olympic Pipe Line Company, a common carrier pipeline system that helps deliver refined products from regional refineries to customers across the Puget Sound region, southwest Washington, and Portland, Oregon.

Supporting the environment and community

bp owns more than 3,200 acres of rural land at Cherry Point, supporting ecological restoration and habitat preservation to protect the region's natural environment.

Since opening in 1971, Cherry Point has been part of the local community – supporting jobs, education and opportunity. Today, the refinery continues to invest in the next generation of energy and technology workers through partnerships with local schools and education programs.

bp supports student programming through local school district foundations and provides funding for scholarships at regional colleges and universities, helping build a skilled workforce for the future.



Economic impact – in numbers

$550 million+
spent with vendors

1,500+
bp employees

$3 million+
community spend (2021-2025)

$130 million+
property, environmental and business taxes paid

*Vendor spend and taxes paid are for 2025. Community spend includes bp foundation.

California

bp helps meet California's energy needs through fuel supply and mobility services.

With more than 250 *ampm* locations and 16 *TravelCenters of America* sites statewide, bp serves local communities and professional drivers. We also supply gasoline that meets California's clean fuel standards and helps maintain a reliable fuel supply.

bp provides electric vehicle charging at nine sites in the state through its *bp pulse* brand.

Renewable natural gas
Archaea Energy operates four facilities across California. In the Central Valley, Archaea partners with dairy farms to convert agricultural waste into renewable natural gas, and in Southern California, it captures landfill gas and converts it into electricity. In August 2026, we launched a process to market Archaea for potential sale.

Research and technology
bp's San Diego bioscience hub advances research in lower carbon fuels, bioenergy and next-generation energy technologies.

Lightsource bp
San Francisco is home to the US headquarters of Lightsource bp, which, on its own and through a joint venture, develops and operates solar projects that help meet growing electricity demand across the country. It fully owns three US projects and holds stakes in a joint venture that owns 25 more.



Economic impact – in numbers

$560 million+
spent with vendors

$25 million+
property, state royalties, environmental and state/local income/franchise and license taxes paid

2,000+
bp employees

*Vendor spend and taxes paid are for 2025.

Colorado

Home to bpx energy's Denver headquarters, Colorado plays an important role in supporting bp's US onshore oil and gas business.



Driving innovation and performance
bpx energy, our US onshore oil and gas business, helps strengthen America's energy supply by managing assets in key basins – the Permian and Eagle Ford in Texas, and the Haynesville in Texas and Louisiana.

Colorado serves as the decision-making and innovation center for bpx. From there, teams support work that is driving performance in its key operating basins, including with improved well designs, longer lateral wells and pipelines that help move oil and gas more efficiently.

Supporting communities
Between 2021 and 2025, bpx donated $1.8 million to nonprofits including the City and County of Denver, Denver Public Schools Foundation, Greenway Foundation and more to support local needs like utility costs for overnight shelters serving people experiencing homelessness.

In 2025, bpx employees volunteered at a Denver elementary school, helping create a music room, organize classroom materials and improve outdoor spaces as part of the business's broader support for students and educators through the Denver Public Schools Foundation.

Economic impact – in numbers

$90 million+
spent with vendors

*Vendor spend is for 2025.

840+
bp employees

Kentucky

Louisville-based *Thorntons* plays a major role in bp's growing convenience and fuels business.

Fueling the Bluegrass State and beyond

From daily commutes to long-haul journeys, bp is helping keep Americans moving – fueling up with the energy they need and the food and convenience they rely on along the way.

Headquartered in Louisville, bp-owned *Thorntons* operates more than 200 convenience retail stores that provide fresh foods, high-quality beverages and fuel in six states across the Midwest and the South, including over 40 sites in Kentucky.

TravelCenters of America, which joined bp's family of fuel brands in 2023, has more than 350 locations across the country, including five sites in Kentucky – supporting professional drivers with places to refuel, recharge and rest.

Renewable natural gas

Archaea Energy operates two renewable natural gas (RNG) plants in Kentucky. Located in Jeffersonville and Ashland, these two plants combined can process 7,200 cubic feet of landfill gas per minute into RNG. In August 2026, we launched a process to market Archaea for potential sale.



Economic impact – in numbers

$76 million+
spent with vendors

1,100+
bp employees

* Vendor spend is for 2025.

Louisiana

Louisiana is home to bpx energy's Haynesville natural gas operations and serves as a major hub for transporting people, equipment and supplies to our offshore Gulf of America facilities.



Advancing Haynesville gas production

bpx energy, our US onshore oil and gas business, holds one of the strongest acreage positions in the heart of the Haynesville, where it has some of the deepest inventory in the basin and more than a decade of opportunities ahead.

Its operations there are positioned to help meet growing Gulf Coast demand for natural gas and liquefied natural gas. This year, bpx drilled the basin's longest lateral well at more than 20,000 feet and set the record for initial production rates at 81 million cubic feet of gas per day, underscoring how the business is using its well designs to drill longer laterals, improve drilling and cycle times, and produce American energy more efficiently.

Supporting safe Gulf operations

bp's Houma Operations Learning Center helps train offshore employees and contractors for work in the Gulf of America, and our logistics base in Port Fourchon operates around the clock to supply offshore facilities safely and efficiently. Additionally, a third-party heliport in Houma helps move teams to and from offshore jobs.

Economic impact – in numbers

$590 million+
spent with vendors

800+
bp employees

6,100+
total jobs supported

$280 million+
property, production, royalties and state/local income/franchise taxes paid

*Vendor spend and taxes paid are for 2025.

Ohio

bp is helping keep people and goods moving while supporting jobs and local communities across Ohio.

TravelCenters of America

Headquartered in Westlake, *TravelCenters of America (TA)* manages more than 350 sites across 44 states – strategically located along major highways and designed to support long-haul trucking and everyday travel. These large-format sites offer fuel, food, maintenance and rest services that help keep drivers and goods moving across the country.

In Ohio, *TA* employs more than 1,700 people and operates 16 travel centers, along with a 30,000-square-foot tire-retread facility and a training center that prepares nearly 1,200 technicians each year – helping build a skilled workforce that supports the nation's transportation network.

TA also partners with local universities through internship programs and trains its employees in human trafficking awareness, supporting TAT (formerly Truckers Against Trafficking) and helping strengthen safety across America's highways.

Renewable natural gas

Archaea Energy operates four plants in Ohio that can process a combined 14,400 standard cubic feet of landfill gas per minute into renewable natural gas. In August 2026, we launched a process to market Archaea for potential sale.



Economic impact – in numbers

$320 million+
spent with vendors

2,100+
bp employees

4,500+
total jobs supported

$4.2 million+
property, state/local income/ franchise and business taxes paid

*Vendor spend and taxes paid are for 2025.



bp's US corporate impact


bp's US headquarters | Houston, TX

Supporting our communities

Our commitment to America extends beyond energy and jobs. We invest in communities across the country, supporting programs and partnerships that expand opportunities and help people thrive.

bp foundation

Established in 1953, the bp foundation is a US-based organization, separate from but fully funded by bp, that supports charitable work in the regions where we operate.

The foundation advances this work through charitable contributions, primarily through a humanitarian relief fund and an employee matching fund, which amplifies the impact of employees' personal giving and volunteerism. Through these programs, the foundation supports communities in times of need and helps employees extend bp's impact where it matters most.

In 2025, our US employees made significant personal donations to charitable organizations worldwide and contributed over 40,000 volunteer hours. The bp foundation provided more than $3 million in support through US employee matching gift and humanitarian relief efforts, helping strengthen communities and scale the impact of employee-led giving.

Investing in Houston

Houston is home to our US headquarters and more than 3,000 employees – one of our largest employee bases in the world. Across the city, we've invested millions in institutions and organizations that help strengthen the community in areas including education and environmental sustainability.

bp has supported the Houston Livestock Show and Rodeo since 2001 and has served as the title sponsor of its First Responders Day – where we honor local law enforcement, firefighters and other emergency services agencies – since 2016. As part of our sponsorship, we also support college scholarships for deserving high school students from the region.

bp is also a proud partner of the Houston Rockets. Through our STEM Teacher of the Month and It Is Rockets Science programs, we recognize local educators and help inspire students to explore science, technology, engineering and math, while creating meaningful volunteer opportunities for our employees.

Our partnership with the University of Houston delivers hands-on learning that connects college students to real-world energy challenges, from case competitions and "hackathons" to mentorship on liquefied natural gas markets and the evolving US power grid.

bp has supported Energy Institute High School, one of the first US high schools focused on the energy industry, since 2019. We fund the bp Hub and Freshman Bridge Camp and support curriculum development for the Principles of Manufacturing program, helping prepare students for careers in engineering and advanced manufacturing.

bp is also a supporting partner of the Houston Zoo, where employees and their families take part in the annual Walk for the Wild, supporting wildlife conservation efforts locally and around the world.

And through our long-standing partnership with Rebuilding Together Houston, a nonprofit that focuses on providing safe and healthy housing for people in need, bp volunteers have helped repair over 450 homes for elderly individuals and low-income families across Houston.



Houston Livestock Show and Rodeo | Houston, TX

bp and the bp foundation have donated

$175 million+

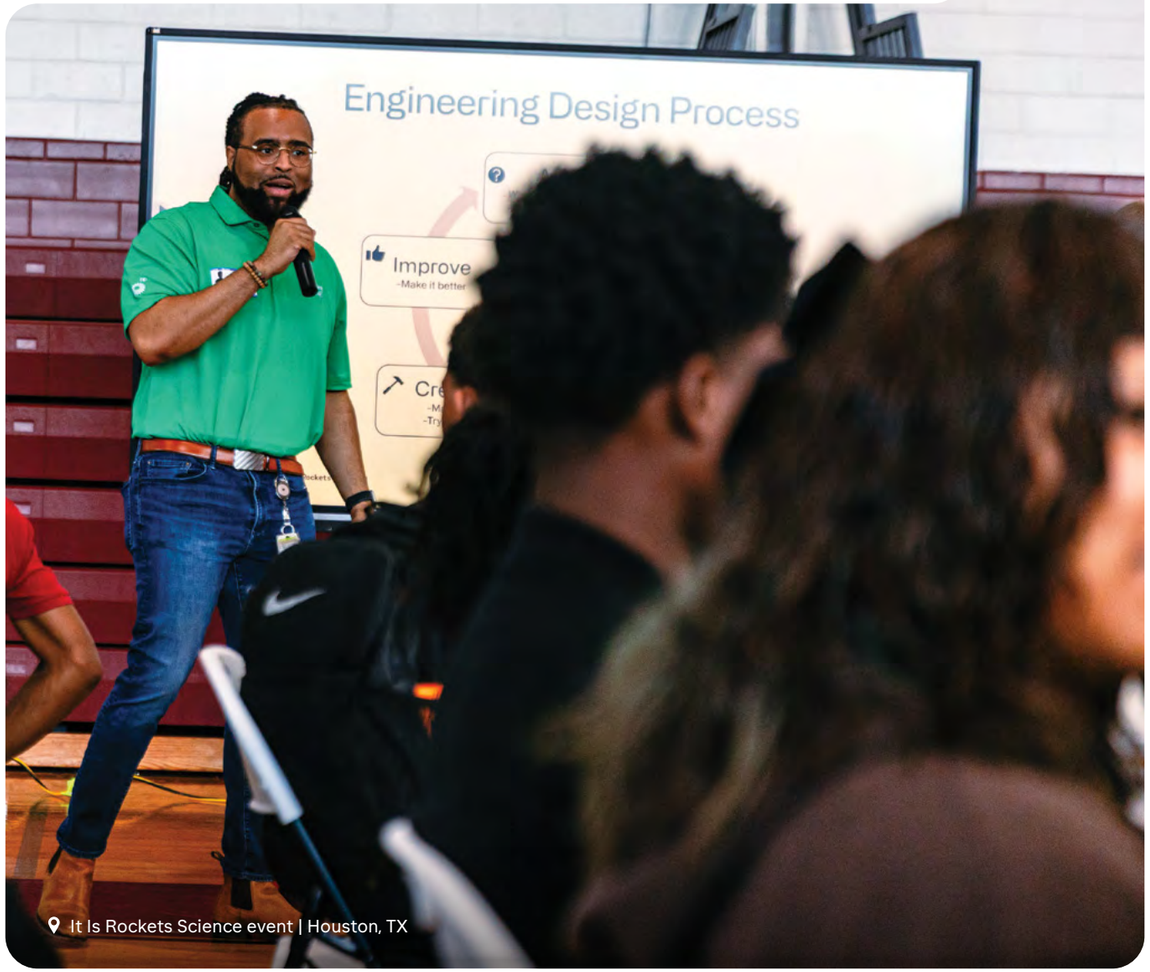
to US community programs over the past 10 years

bp contributes

~$2 million

annually to community organizations and initiatives in Houston, home to our US headquarters

Investing in education and skills for the future



It Is Rockets Science event | Houston, TX

The energy America relies on is powered by people – and bp is investing in programs that help students build skills and prepare for careers in science, technology, engineering and math (STEM).

Building early interest in STEM
bp partnered with the Houston Rockets and Space Center Houston on It Is Rockets Science, a STEM education program for Houston-area students. The initiative reached hundreds of students across four partner schools, using team-based learning to connect STEM to real-world applications.

Around bp operations, outreach brings similar learning opportunities closer to home. Near our Whiting refinery in Indiana, we have sponsored the School City of Whiting's annual STEM Night, which brings students and families together for hands-on activities that spark curiosity and make STEM engaging for learners of all ages.

Through our long-standing partnership with the Nooksack Salmon Enhancement Association, near our Cherry Point refinery in Washington state, bp supports both applied ecological restoration and experiential learning opportunities for students.

From classroom to careers
That early exposure continues through partnerships with community colleges and technical schools near bp facilities.

At Bellingham Technical College near Cherry Point, we support process technology and industrial programs through financial support, scholarships and sponsorships. Students build skills in areas such as process control, mechanical systems and advanced manufacturing through lab-based instruction and applied projects.

Near our Whiting refinery, bp partnered with Ivy Tech Community College to design a Process Technology program that prepares high school students and career changers for entry-level jobs in refining and related industries.

bp also supports scholarships at Fletcher Technical Community College near Houma, Louisiana – where we have a major logistics hub for our Gulf of America operations. The college's bp Integrated Production Technologies Building includes space for hands-on training in energy and industrial fields, helping equip students with real-world skills needed for careers that power Louisiana's economy.

Connecting education to opportunity
These programs help students explore how science and technology apply in the real world, while building problem-solving skills and hands-on experience.

By investing in STEM education and training where we operate, bp is helping expand access to learning and opportunities – supporting students as they pursue a wide range of paths, including careers in energy, manufacturing and other essential industries that help power everyday life.





Cherry Point refinery | Blaine, WA

Cautionary statement

In order to utilize the 'safe harbor' provisions of the United States Private Securities Litigation Reform Act of 1995 (the 'PSLRA') and the general doctrine of cautionary statements, bp is providing the following cautionary statement.

This document contains certain forecasts, projections and forward-looking statements – that is, statements related to future, not past events and circumstances – with respect to the financial condition, results of operations and businesses of bp and certain of the plans and objectives of bp with respect to these items. These statements are generally, but not always, identified by the use of words such as 'will', 'is expected to', 'target', 'goal', 'plan', 'projected', 'focus', 'looking to', or similar expressions. In particular, the following, among other statements, are all forward-looking in nature: plans and expectations relating to bp's strategy, including plans and expectations for bp's capital expenditure, strategic focus areas, regions and businesses; plans and expectations regarding bp's US oil and gas production, including production targets for 2030; plans and expectations in relation to bpx energy, including production targets, capital expenditure, drilling, efficiency and operational performance; plans and expectations regarding bp's Gulf of America business and projects, including investments, production and capacity, the timing of project start-ups, future development and the potential of discovered resources; plans and expectations regarding the startup of, production from and performance of major projects, including Kaskida, Tiber and the Thunder Horse subsea pump; plans and expectations in relation to Archaea Energy, including the process to market Archaea Energy for potential sale; plans and expectations in relation to bp pulse and Lightsource bp; and plans and expectations for capital expenditure, production, capacity, operational performance, reliability, efficiency, costs and emissions in relation to operations and projects; plans and expectations regarding divestments, asset sales, portfolio simplification and strategic transactions.

By their nature, forward-looking statements involve risk and uncertainty because they relate to events and depend on circumstances that will or may occur in the future and are outside the control of bp. Actual results or outcomes may differ materially from those expressed in such statements, depending on a variety of factors, including the risk factors discussed under "Risk factors" in bp's Annual Report and Form 20-F 2025 as filed with the US Securities and Exchange Commission and in any of our more recent public reports.

This document contains references to non-proved resources and production outlooks based on non-proved resources that the SEC's rules prohibit us from including in our filings with the SEC. US investors are urged to consider closely the disclosures in our Form 20-F, SEC File No. 1-06262.