


Performance against our strategy

These are strategic targets and aims we have set against our strategic pillars out to 2025 and 2030.

	Metrics	2023 performance	2025 target	2030 aim
 <p>Resilient hydrocarbons</p> <p>T</p>	Upstream★ production ^d	2.3mboe/d 2022 2.3mboe/d	~2.3mboe/d	~2mboe/d
	bp-operated upstream plant reliability★	95.0% 2022 96%	96%	>96%
	Upstream unit production costs★	\$5.78/boe 2022 \$6.07/boe	~\$6/boe	—
	bp-operated refining availability★	96.1% 2022 94.5%	~96%	>96%
	Biofuels production★ 	32kb/d 2022 27kb/d	~50kb/d	~100kb/d
	Biogas supply volumes★ 	22mboe/d 2022 12mboe/d ^e	~40mboe/d	~70mboe/d
	LNG portfolio★	23Mtpa 2022 19Mtpa	25Mtpa	30Mtpa
 <p>Convenience and mobility</p> <p>T</p>	Strategic convenience sites ^f ★ 	2,850 2022 2,400	~3,000	~3,500
	Customer touchpoints★ per day 	>12 million 2022 ~12 million	>15 million	>20 million
	Electric vehicle charge points★ 	>29,000 2022 ~22,000	>40,000	>100,000
 <p>Low carbon energy</p> <p>T</p>	Hydrogen production (net) 	—	—	0.5-0.7Mtpa
	Developed renewables to final investment decision★ (net) 	6.2GW 2022 5.8GW	20GW	50GW
	Installed renewables capacity★ (net) 	2.7GW 2022 2.2GW	—	~10GW

^d Relative to 2019, we expect our hydrocarbon production to be around 25% lower by 2030 reflecting active management and high-grading of the portfolio, including divestment of non-core assets.

^e 2022 excludes Archaea Energy.

^f Reported to the nearest 50.

★ See glossary on page 373